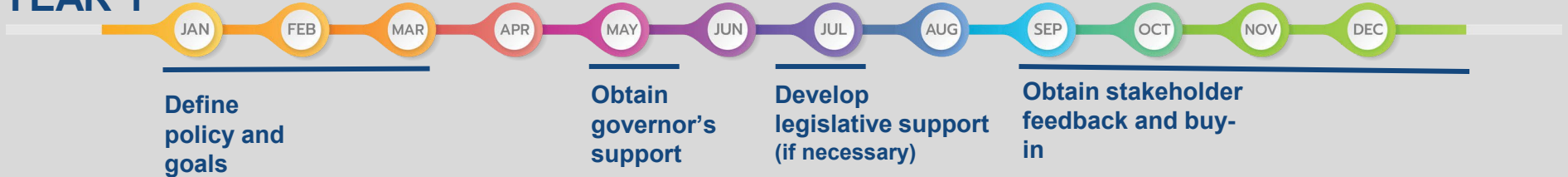


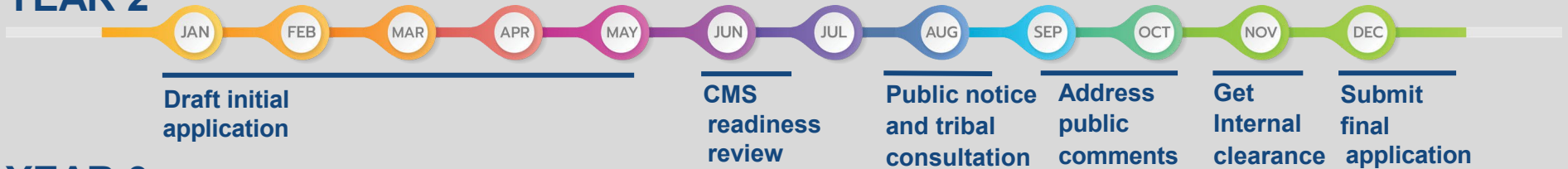
Typical timeline for 1115 waiver review and implementation

Primary pathway to innovation in Medicaid takes as many as **FOUR TO FIVE YEARS** before benefits are felt by Medicaid members.

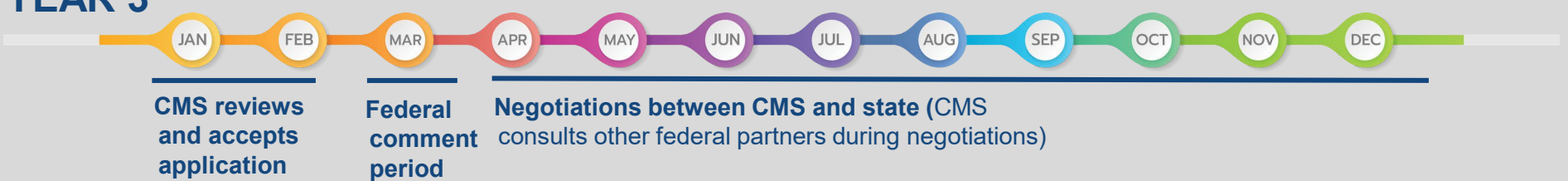
YEAR 1



YEAR 2



YEAR 3



YEAR 4



YEAR 5

